



**Starting a Business  
In the City of Dawsonville, Georgia  
or  
Unincorporated Dawson County, Georgia**

Compiled by  
Dawson County  
Chamber of Commerce  
P.O. Box 299  
292 Hwy 400 North  
Dawsonville, GA 30534  
[www.dawson.org](http://www.dawson.org)  
706-265-6278



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## What is an Entrepreneur?

- Someone who organizes and maintains a business venture
- Someone who takes on the risk and does what he/she wants in order to make a profit
- Someone who can coordinate the resources available to meet a need

How can you become an entrepreneur? How can you start your own business? The Dawson County Chamber of Commerce has designed this booklet to simplify transition into the role of an entrepreneur. [www.dawsonchamber.com](#) will make establishing your own business easier by giving you "one stop shopping" for the information you will need. The Dawson County Chamber of Commerce is determined to promote economic growth and development. We believe this begins with you. By giving you the proper tools, we can help build a strong economic foundation. We hope this booklet will be of assistance. In order to receive the maximum benefits of the information contained in this booklet, we suggest you treat this booklet as you would a workbook. Start at the beginning and work through to the end, making notes along the way.

This book would not have been possible without the dedication of many individuals and the cooperation of many organizations. We would like to thank all those who contributed in any way.

### Notes:

## Is Entrepreneurship for You?

There is no way to eliminate all the risks associated with starting a small business. You can improve your chances of success with good planning and preparation. A good starting place is to evaluate your strengths and weaknesses as the owner and manager of a small business. Carefully consider each of the following questions.

**Are you a self-starter?** It will be up to you - not someone else telling you to develop projects, organize your time and follow through on details.

**How well do you get along with different personalities?** Business owners need to develop working relationships with a variety of people including customers, vendors, staff, bankers and professionals such as lawyers, accountants or consultants. Can you deal with a demanding client, an unreliable vendor or cranky staff person in the best interest of your business?

**How good are you at making decisions?** Small business owners are required to make decisions constantly, often quickly, under pressure, and independently.

**Do you have the physical and emotional stamina to run a business?** Business ownership can be challenging, fun and exciting. But it's also a lot of work. Can you face 12-hour work days six or seven days a week?

**How well do you plan and organize?** Research indicates that many business failures could have been avoided through better planning. Good organization of financials, inventory, schedules, and production can help avoid many pitfalls.

**Is your drive strong enough to maintain your motivation?** Running a business can wear you down. Some business owners feel burned out by having to carry all the responsibility on their shoulders. Strong motivation can make the business succeed and will help you survive slowdowns as well as periods of burnout.

**How will the business affect your family?** The first few years of business startup can be hard on family life. The strain of an unsupportive spouse may be hard to balance against the demands of starting a business. There also may be financial difficulties until the business becomes profitable, which could take months or years. You may have to adjust to a lower standard of living or put family assets at risk.

**Notes:**









- Set up bookkeeping, accounting and office systems. How are you going to operate your office? If you are going to keep your own books, then you need to learn or refresh your skills. Are you going to hire a bookkeeper/bookkeeping firm?
- Seek outside demographic information. Gather secondary information.
- Work on your business plan.

### **THREE MONTHS BEFORE START-UP**

- Determine your cash needs. How much money do you need for start-up? What will be your monthly variable and fixed costs? What is your break-even point? These are all questions that must be answered. You must estimate your cash flows.
- Review preliminary financial objectives. How much profit do you expect to make? Are you planning on making investments? What is your intended cash flow?
- Decide on your pricing strategy. After determining your variable and fixed costs, decide what your markup rate will be. You will also need to consider demand and competitive factors in setting your price.
- Forecast sales. Contact the SBDC or others in your field to help you forecast accurately.
- Determine your company's employee needs. How many people do you need on your staff? This is important to decide as it affects your requirements for insurance, etc.
- Project your cash flow. Write out an estimated statement of all revenues and expenditures. This statement should cover one calendar year. Also project your net cash flow for the entire year.
- Work on your business plan.

### **TWO MONTHS BEFORE START-UP**

- Prepare your marketing plan. How are you going to market your product? Are you going to use publicity? Are you going to use paid advertisement? You must decide how you will go about introducing your business to the public.
- Get your business license. (See occupational tax)
- Review non-financial objectives (Image, legal questions). How do you want the public to see your business? Are you a family establishment or geared more toward adults? What form is your business taking? Do you have all legal documents needed?
- Prepare a preliminary balance sheet. Contact the SBDC for assistance.
- Secure necessary financing. Whether through a private lender or through other sources, you must obtain the necessary amount of start-up capital.
- Secure insurance coverage if applicable. (See Labor/Safety)
- Determine advertising, promotion, and public relations strategies
- Order opening inventories. Talk to your suppliers for estimated opening needs.
- Complete improvements to your facility.
- Start your hiring process. (See Labor/Safety)
- Refine your business plan.

### **ONE MONTH BEFORE START-UP**

- Fine tune your cash flow budget
- Prepare for your grand opening. The Dawson County Chamber of Commerce can be of assistance in planning your events. Be creative but practical.

- Set up your office, display areas, etc. Have everything exactly as you want it. The last few days before opening are not the time to do this. The look of your store or office sets the tone for your business. You should put thought and time into it.
- Review your final checklist.
- Hire your staff. (See Labor/Safety)
- Make sure everything works. It is better to find out that your equipment does not work in advance. In that case, you can make any necessary repairs and be ready to open your doors on time.
- Implement marketing, promotion, and opening plans. This will be a good time to start advertising in local newspapers, radio, and television if your budget permits. Remember: Word of mouth is your most powerful publicity! It's also the least expensive. Spread the word.

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- Budget your time. As a new business owner your time will be precious. Schedule your time wisely. It is important to get the maximum out of time you have available. You might consider reading some time management materials or speaking with someone who you think manages time wisely.
- Continuously update your product/service. What is good about your product? Make it better. What doesn't work with your product? Eliminate the problem as much as possible. If people patronize your business for the original product, an improved product can only increase that.
- LISTEN to your customers, advisors, and vendors. The customers are your cash flow. It is important to gather their opinions and put them to use. Their ideas can be helpful in updating your product. LISTEN to your advisors. You asked them to advise you for a reason. Let them guide you. LISTEN to your vendors. These vendors have been in the business much longer than you have. They can possibly provide you with money-saving or moneymaking ideas.
- Check cash flow budget against actual performance
- Maintain good communications with your bankers and vendors. By keeping the lines of communication open you are helping yourself. Should you need their help in the future, you will be more likely to receive it.
- Continue to improve the 5c's of credit (Character, Collateral, Capacity, Capital, and Condition)
- Work with investors. Make sure you are in contact with them. Make sure that you understand the conditions of your repayment. When are payments due? Make sure you fulfill all obligations to investors. You may need to call them again someday.
- Check cost of living budget. If you are drawing money from the company for living expenses, be sure to take only what is necessary. Stick tightly to your budget.
- CONSIDER DELAYING YOUR OFFICIAL GRAND OPENING/RIBBON CUTTING UNTIL YOU'VE BEEN IN BUSINESS FOR A COUPLE OF WEEKS. If you do, you can make sure that you've worked the "bugs" out and that all is running smoothly.

## **Business Plan**

A business plan precisely defines your business, identifies your goals, and serves as your firm's resume. The basic components include a current and pro forma balance sheet, an income statement, and a cash flow analysis. It helps you allocate resources properly, handle unforeseen complications, and make good business decisions. Because it provides specific and organized information about your company and how you will repay borrowed money, a good business plan is a crucial part of any loan application. Additionally, it informs sales personnel, suppliers, and others about your operations and goals.

The following outline of a typical business plan can serve as a guide. You can adapt it to your specific business. Breaking down the plan into several components helps make drafting it a more manageable task.

### **Introduction**

- Give a detailed description of the business and its goals.
- Discuss the ownership of the business and the legal structure.
- List the skills and experience you bring to the business.
- Discuss the advantages you and your business have over your competitors.

### **Marketing**

- Discuss the products/services offered.
- Identify the customer demand for your product/service.
- Identify your market, its size and locations.
- Explain how your product/service will be advertised and marketed.
- Explain the pricing strategy.

### **Financial Management**

- Explain your source and the amount of initial equity capital.
- Develop a monthly operating budget for the first year.
- Develop an expected return on investment and monthly cash flow for the first year.

- Provide projected income statements and balance sheets for a two-year period.
- Discuss your breakeven point.
- Explain your personal balance sheet and method of compensation.
- Discuss who will maintain your accounting records and how they will be kept.
- Provide "what if" statements that address alternative approaches to any problem that may develop.

### **Operations**

- Explain how the business will be managed on a day-to-day basis.
- Discuss hiring and personnel procedures.
- Discuss insurance, lease or rent agreements, and issues pertinent to your business.
- Account for the equipment necessary to produce your products or services.
- Account for production and delivery of products and services.

### **Concluding Statement**

- Summarize your business goals and objectives and express your commitment to the success of your business.
- Once you have completed your business plan, review it with a trusted business colleague or a representative of the Small Business Development Center.
- When you feel comfortable with the content and structure make an appointment to review and discuss it with your lender. The business plan is flexible document that should change as your business grows.

SOURCE: [www.sba.gov](http://www.sba.gov)

For local assistance contact the Small Business Development. Classes are ongoing in business planning, or you may set up an individual appointment.

University of Georgia – Small Business Development Center  
The Featherbone Center  
999 Chestnut Street  
Gainesville, GA 30501  
770-531-5681     [www.gainessvillesbdc.org](http://www.gainessvillesbdc.org)

### **Feasibility and Marketing Strategy** **Is Your Business Idea Feasible?**

Answer the following questions regarding your idea. Give complete, well thought out answers to these questions. If you are unsure about or answer no to any of the following questions, then you should rethink your idea.

- What type of business do you plan to start?
- What kind of product do you plan to offer?
- Will your product satisfy a need yet unfilled?
- Will your product have a competitive edge based on price, location, quality or selection?

### **Researching Your Markets**

It is recommended that you research your potential market demand for your product or service. First, determine what questions you need answered. The following are ideas on where to find the information you need.

Primary Data:

- Your experience
- Experiences of people you know
- Survey potential customers to determine their wants/needs. Observe similar businesses
- Interview these business's owners
- Interview suppliers, vendors, bankers

Secondary Data:

- Visit your public library
- Contact trade associations (i.e. trade shows and trade journals)
- Contact the SBDC and the Dawson County Chamber of Commerce. See the Resource Directory for contact information.
- Use various search engines on the Internet (i.e. Yahoo, Lycos, Alta Vista, etc.)

### **Marketing Your Business**

In order to properly market your product, you need to answer the following questions. This information can be used to help you develop your marketing plan. Contact the SBDC for more information on constructing this plan.

- Who are my customers? (This determines your target market.)
- Where are they?
- How many are there? (This indicates your market size.)
- What are their needs?
- Who are my competitors?
  
- How does my competition do it? (One method of marketing/dealing with

- competition is the end-run strategy. In this strategy you adopt your competitors' strategy with the intention of making it better.)
- How can I reach them? (The distribution of your product is very important. Where your product is located can affect how well it sells.)
  - How much will they pay? (The pricing of your product is also very important. You must take into consideration what your competitors charge.)
  - What are the market trends? (What are people buying? It is important to be aware of what market trends are. This relates back to knowing your customers' needs. Try to distinguish between trends and fads.)
  - What are the technological trends? (One obvious answer to this question is the Internet. Will you be using technology? How can it be used to help your business? Do you need to advertise on the Internet? Do you need a network of computers for your business? If you are in a business related to technology. It is imperative that you stay abreast of any changes.)

**Notes:**

### Determining Cash Needed to Start A Business

	Estimate of monthly expenses based on sales of \$ _____ projected per year.	Estimate of cash needs to start (Col. 1 x Non-profit months)
Salary of owner/manager	_____	_____
All other salaries/wages	_____	_____
Rent (building/equipment)	_____	_____
Advertising	_____	_____
Office Expense	_____	_____
Supplies	_____	_____
Telephone and facsimile	_____	_____
Other utilities	_____	_____
Insurance	_____	_____
Taxes, including S.Sec.	_____	_____
Maintenance/Repairs	_____	_____
Legal/Professional Fees	_____	_____
Loan Payments	_____	_____
Miscellaneous	_____	_____
<b>SUBTOTAL:</b>		
<u>One Time Start-Up Costs</u>		
Fixtures and equipment (get estimates from suppliers)		_____
Decorating and Remodeling (get estimates from contractors)		_____
Installation of Fixtures/Equipment (get estimates from suppliers)		_____
Starting Inventory (vendors can advise as to amounts and cost)		_____
Deposit for utilities (contact providers for estimates)		_____
Legal/professional fees (get estimates from attorney/CPA, etc)		_____
Licenses & permits (contact government offices for amounts)		_____
Advertising and promotions for opening (get estimates from media)		_____
Other (make additional list if necessary)		_____
<b>Total estimate of cash needed for start-up</b>		_____

**Notes:**

**Demographic Information**

A variety of demographic information is available on the Internet, through the Development Authority of Dawson County or the chamber of commerce office. This information breaks down population by different categories such as age, sex, race, income and education. It can be used to help identify the number of people who may use your business or services.

**Procurement – Doing Business with the Government**

Through the Governor's Small Business Center, learn how to become a registered vendor with the State of Georgia and its many agencies. Visit the Governor's Small Business Center website for more information, a list of current bid opportunities and to register online.

**Governor's Small Business Center**

[www.doas.state.ga.us](http://www.doas.state.ga.us)

**Notes:**



### **Legal Aspects of Starting a Business**

Deciding what form of legal entity your business will take is an important decision. This will have an impact on the future of your business including your protection under the law, and the rules and regulations (for example, federal and state taxes) that will apply to you.

It is recommended that before you enter into any of these four forms of business that you contact an attorney, CPA, or other qualified individual. Speaking with someone informed about the legal entities of business will reduce the risk of mistakes in the business setup. You can probably do the necessary paperwork and procedures yourself, but it makes sense to leave it up to the professionals. Also, contact the Small Business Development Center for more information.

THERE ARE FOUR BASIC FORMS THAT A NEW BUSINESS CAN TAKE:

- Sole Proprietorship
- Partnership (General or Limited)
- Corporation (C or S)
- Limited Liability Company

A **sole proprietorship** is usually owned and operated by one person. Under the law, it is not actually considered a legal entity. It is instead considered an extension of the person who owns the business. This individual has sole ownership of assets, but is also solely liable for the debts of the business.

A **partnership** can be formed in two ways. A general partnership is comprised of two or more individuals who join to start a business. Each person has proportional ownership of the business assets and proportional liability for business debts. Each person also has authority in running this business. A partnership agreement can be drawn up to alter each person's particular liability. However, despite this document, creditors may collect from each and every member of the partnership (this may include personal assets).

A **limited partnership** is made up of one or more general partners as well as one or more limited partners. Limited partners contribute capital and share in profits/losses. These limited partners, however, take no part in the running of the business and are not held liable for the organization's debts.

Whether taking part in a general or limited partnership, it is advisable that you draw up a partnership agreement. This document will detail each partner's rights and responsibilities. Partnerships are required to file both federal and state income tax. While the partnership is not typically taxed, each partner reflects charges for the partnership on his/her personal tax returns.

A **corporation** is an entity, which must be approved by the state of Georgia through the Office of the Secretary of State. A corporation must file federal, state, and local taxes on its operations. One advantage to a corporation is the

protection from liability afforded to shareholders. However, when an organization is small, creditors may require personal guarantees of predominate owners. Another advantage to the corporation is the ease of raising capital through the sale of common or preferred stock. A disadvantage of the corporation is that the organization's income will essentially be taxed twice (once for the business and again on the shareholders personal income tax after collecting dividends). There are two types of corporations: C and S.

The C corporations have their own tax identification numbers and pay their own taxes. The S corporation is the opposite. It is not taxed as if it is a corporation at all. Instead it is taxed similarly to a partnership. Its gains and losses are reflected on the personal income tax of the shareholder. The S corporation does not provide protection from liability to its shareholders. (The distinctions between S and C corporations can be complicated. It is very important that you consult with someone who is knowledgeable on the subject before making a decision.)

In order to incorporate your business, contact the Office of the Secretary of State. You will then reserve your corporation name. The incorporation process must be completed within 90 days. The Office of the Secretary of State will instruct you in the completion of all documents needed. You will be required to pay an incorporation fee every year by April 1.

**The Office of the Secretary of State**

Suite 315, Floyd West Tower  
2 Martin Luther King Jr., Drive  
Atlanta, Georgia 30334  
(404)-656-2817  
[www.sos.state.ga.us](http://www.sos.state.ga.us)

This incorporation process includes publishing your intent to incorporate in the local newspaper's legal publication. Newspapers do charge for this service. The legal publication changes on a yearly basis. Verify which newspaper is the current legal organ representing either the city or county as appropriate. To publish your intent to incorporate, contact:

The Dawson Community News  
Legal Advertisement Department  
P.O. Box 1600  
Dawsonville, Georgia 30534  
(706) 265-3384  
[www.dawsonnews.com](http://www.dawsonnews.com)

Dawson News & Advertiser  
Legal Advertisement Department  
P.O. Box 225  
Dawsonville, GA 30534  
(706) 265-2345  
[www.dawsonadvertiser.com](http://www.dawsonadvertiser.com)

These 2 local papers rotate annually as official LEGAL ORGAN of the local governments.

An attorney can usually perform the necessary procedures for you for several hundred dollars. How much it will cost depends on the attorney and your business. Contact the Dawson County Chamber for a listing of attorneys.

The **limited liability company (LLC)** is one that is owned by two or more persons known as members. It is a mixture of other forms of organization. This form combines some of the partnerships, corporations, and S corporation's best features. Similarly to a corporation, you must reserve a name and file the articles of incorporation. You and your fellow members should write an operating agreement to control the conduct of the business.

An LLC shields the personal assets of members as if they were shareholders in a corporation. It also eliminates double taxation. Because an LLC is a somewhat new organizational form, it is unclear how the partnership tax rules will apply. You may not be able to conduct inter-state trade as an LLC. Many state and foreign governments have not yet approved this form. In addition an LLC may not have a perpetual life. While this form of organization is gaining popularity, you must take great care in the establishment of an LLC to insure pass-through tax treatment.

**Notes:**

## **Licensing and Permits Information**

### **Business License (also called an Occupational Tax)**

If you plan to operate a business in the state of Georgia, you must obtain a city or county business license. You should discuss the details of your business with the licensing department. The license fee is contingent on the location, type, and size of your business.

#### **If your business will be located in the county at large:**

Dawson County Planning & Development  
76 Howard Avenue, Suite 100  
Dawsonville, GA 30534  
706-344-3604  
[www.dawsoncounty.org](http://www.dawsoncounty.org)

#### **If your business will be located within the Dawsonville City limits:**

City of Dawsonville, Planning & Zoning Office  
415 Hwy 53 East, Suite 100  
Dawsonville, GA 30534  
706-265-3256  
[www.dawsonville-ga.gov](http://www.dawsonville-ga.gov)

#### **Notes:**

## **Zoning**

Once you have chosen a tentative location for your business, contact or visit the appropriate Planning & Zoning department to determine the permitted uses of that location. For property located within the incorporated city limits, you would contact Planning & Zoning at City Hall (706-265-3256); for property located in the unincorporated areas of the county, you would contact County Planning & Development (706)-344-3604. There may be special restrictions on that area. **DO NOT INVEST ANY MONEY IN A LOCATION UNTIL ZONING HAS BEEN THOROUGHLY RESEARCHED!!!**

The respective Planning & Zoning office can help determine if your location and type of business is in compliance with local ordinances. You will be required to submit your business plans to the appropriate planning office to determine if the business complies/can be adapted to comply with the following:

- 1- Current zoning classification
- 2- Building setbacks
- 3- Off-street parking availability and service entrance requirements
- 4- Buffer yards or required screening
- 5- Lot area minimum
- 6- Sign regulations
- 7- Tree Ordinance regulations
- 8-Other restrictions that may apply to individual locations

\*\*\* Sign permits are required prior to erecting and placing any mounted or freestanding signs. Applications are filed through the respective planning office. For specific information about signage, call Planning and Development at 706-344-3604 for property in the County at large. If your business is within the City, contact City Hall at 706-265-3256.

If your plans do not/cannot meet these specifications, you can discuss options with the zoning office. If you find the current zoning classification of your potential location does not allow for your business, you may file an application for rezoning. Contact the Zoning Administrator's office for further information. An answer on this application can usually be expected approximately 60 days after submission of your application packet.

Planning & Zoning Administrator  
76 Howard Ave, East  
Suite 100  
Dawsonville, GA 30534  
[www.dawsoncounty.org](http://www.dawsoncounty.org)

Planning & Zoning City of Dawsonville  
415 Highway 53 East, Suite 100  
Dawsonville, GA 30534  
706-265-3256  
[www.dawsonville-ga.gov](http://www.dawsonville-ga.gov)

### **Building Construction/Renovations/Occupancy**

A building permit must be obtained for both new construction and renovations and additions to existing structures. Before you construct a new facility or renovate an existing one, you must have a building permit. Once you have obtained a building permit, complied with the regulations pertaining to the area you are in, and passed all necessary inspections and construction is complete, you will then obtain a Certificate of Occupancy. Without this certificate, it is illegal for your business to reside in the facility.

Planning & Development,  
Unincorporated Dawson County  
76 Howard Ave, Ste 100  
Dawsonville, GA 30534  
706-344-3604

Planning & Zoning, City of Dawsonville  
415 Hwy 53 East, Suite 100  
Dawsonville, GA 30534  
706-265-3256

### **Health Permits**

If your business is to involve food processing, handling, storage, or distribution, you must obtain permits from the Dawson County Environmental Health Department, which handles the permits for the entire county and city. If you are unsure if your business needs a permit, contact the Health Department.

Other Businesses that should contact the Health Department:

- On-Site Sewage Management - Food Service - Tourist Accommodation - Public Swimming Pool Program - Well Water Evaluation - Tattoo Studios

### **Dawson County Health Department Environmental Division**

189 Hwy 53 West, Suite 102  
P.O. Box 2020  
Dawsonville, GA 30534  
706-265-2930

### **Trade name Registration**

In the State of Georgia, every person, firm, or partnership that conducts business has two options regarding trade name registration: 1) The business name must include the full legal name of the individual owner of the business. 2) If using a fictitious name (one not including the full legal name of the individual owner), the fictitious name must be registered in the office of the clerk of the Superior Court of the county where the business is located. A corporation or limited liability company will not need to file this registration, if they are operating under the corporation or limited liability name, as it will already be registered with the office of the Secretary of State. The fee for Trade name registration is approximately \$155.00.

The Clerk's office will provide any paperwork that needs to be completed. Similar to publishing your intent to incorporate a business, you must publish a notice of your Trade name registration in the local newspapers. You must also file the required affidavit. Notice of the filing of the Trade name registration must be published once a week for two weeks in the legal section of the publication. Fees vary. In order to run your legal advertisement, contact:

The Dawson Community News  
 Legal Advertisement Department  
 P.O. Box 1600  
 Dawsonville, Georgia 30534  
 (706) 265-3384  
[www.dawsonnews.com](http://www.dawsonnews.com)

Dawson News & Advertiser  
 Legal Advertisement Department  
 P.O. Box 225  
 Dawsonville, GA 30534  
 (706) 265-2345  
[www.dawsonadvertiser.com](http://www.dawsonadvertiser.com)

These two papers rotate as the LEGAL ORGAN of the county on an annual basis.

Failure to register a trade name will not nullify contracts signed by the unregistered entity. The court, however, is authorized to assess court costs against the parties who have failed to register the trade name or partnership name at the time an action is filed. Thus the trade name registration prevents a company from having to pay all court costs in an action by or against a company. If you have a question as to whether your business needs to register a trade name, contact the Clerk's office.

**To file your Trade name registration, contact:**

Real Estate Department  
 Clerk of the Superior Court, Justin Power  
 Dawson County Courthouse  
 25 Tucker Avenue  
 Suite 106  
 Dawsonville, GA 30534  
 706-344-3500

**Federal Licensing**

Most new small businesses will not require any type of federal licensing to conduct business, unless you will be engaged in one of the following activities:

- Rendering investment advice
- Making alcohol products
- Making tobacco products
- Preparing meat products
- Making or dealing in firearms

You would need a Federal permit also to start large operations such as a television station, radio station, common carrier, or producer of drugs or biological products. The aforementioned businesses are all heavily governmentally regulated. For information on federal licensing for these types of businesses, contact:

**The U.S. Department of Alcohol, Tobacco, and Firearms**

2600 Century Parkway Suite 3430  
Atlanta, Georgia 30345  
(404) 679-5130

**The U.S. Federal Drug Administration**

60 8th Street  
Atlanta, GA 30309  
(404) 347-4265

**The U.S. Federal Communications Commission**


3575 Kroger Boulevard  
Duluth, Georgia 30096  
(888) 225-5322

**State Licensing**

Many licensing regulations should be considered when establishing a business or practicing certain regulated occupations in Georgia. Contact the Secretary of State's office for a listing of all occupations that require state licensing. You can find a complete list of occupations requiring state licenses in Appendix 1 (Section X). Before applying, you would be well advised to check the current licensing regulations through the office of the Secretary of State, the county and the city. For information, contact:

**Georgia Secretary of State**

Licensing Boards Division  
237 Coliseum Drive, Macon, GA 31217-3858  
478-207-2440  
[www.sos.ga.gov/plb/](http://www.sos.ga.gov/plb/)

The Office of the Secretary of State offers a timesaving booklet entitled  This book is more



familiarly known as the BLUE BOOK. [www.thebluebook.com](http://www.thebluebook.com). This packet includes request forms for governmental departments and agencies that will be instrumental in starting your business. It also contains important phone numbers, addresses, and Internet addresses of offices and departments essential to your business.

The Office of the Secretary of State's BLUE BOOK provides postage paid response cards so you may access the following forms or agencies:

- Business Incorporation Forms
- Professional and Occupational Licensing Forms
- State Tax Application
- Internal Revenue Service Forms
- Georgia Department of Industry, Trade and Tourism
- U.S. Small Business Administration
  - UGA Small Business Development Centers
  - Georgia Tech Services for Business and Technology
  - Governor's Office of Consumer Affairs
  - U.S. General Services Administration
  - Georgia Department of Labor
  - U.S. Department of Labor
  - Georgia Department of Consumer Affairs- Office of Business and Economic Assistance
  - U.S. Export Assistance Center
  - Georgia Department of Insurance
  - Georgia Department of Agriculture

## **Taxes**

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### **Sales and Use Taxes**

Every business that sells tangible personal property, such as merchandise, to customers is required to obtain a seller's permit. This is issued by the state sales tax agency. (There are some businesses, however, that are exempt from this requirement.) Typically, a separate permit must be obtained by every business in which property subject to sales tax is sold. If selling as a retailer, wholesalers and manufacturers usually do not have to collect sales tax on the goods they sell. This, however, is contingent on whether the retailer has a valid seller's permit and can provide you with a "resale certificate".

Similarly, retailers are not required to pay sales tax on items you purchase for resale. You may purchase blank resale certificates at office supply stores. If state law requires that your business collect sales and use tax, you must keep detailed records of your gross receipts from sales/rentals. These records must include all sales/rentals whether or not you believe them to be taxable. Your records must also include evidence of all deductions you claim on sales/use tax returns. In addition you must record the total purchase price of all tangible personal property

acquired for sale, lease, or consumption.

Sales tax forms must be filed monthly. The taxes must also be paid on a monthly basis. You can contact the Georgia Department of Revenue to petition for special permission to pay/file quarterly.

**Georgia Department of Revenue**

1800 Century Center Blvd., N.E.

Atlanta, GA 30345

1-877-423-6711

**Lodging Properties**

Lodging properties must collect Hotel/Motel Tax. Properties within the city limits of Dawsonville shall remit to Dawsonville City Hall, 706-265-3256. Properties in the county at large shall remit to Dawson County, 706-344-3501. You should receive filing information when applying for your business license. It is your responsibility as a lodging property owner to collect and remit the tax. This tax is not an expense to the business owner, but rather a tax paid by overnight visitors. The revenue may be used to promote tourism to the community.

**State Excise Taxes**

In addition to federal excise tax, you may be responsible for collecting state excise tax as well. The categories are comparable to the federal categories. Alcoholic beverages, tobacco products, motor carriers, and trucks with more than two axles are included in the taxed categories. You should contact the Georgia Department of Revenue for complete information.

**Georgia Department of Revenue**

1800 Century Center Blvd., N.E.

Atlanta, GA 30345

1-877-423-6711

**Estimated State Income Taxes**

The State of Georgia also requires that you pay estimated state income taxes. The payment dates for estimated state tax are the same as those for federal payments (See Section K. Federal Income Taxes above). The Form 500ES should be completed for sole proprietorships or partnerships. A 9% per year penalty can be imposed for failure to file an estimated return or failure to pay the correct amount of tax.



## **Federal Excise Taxes**

There are some forms of business on which the U.S. government requires additional taxation. This will be a tax that you are responsible for collecting. This tax does not come out of your pocket. Typically it is added to the sale price of your product or service. Form 720. Quarterly Federal Excise Tax Return is used to file most federal excise taxes. Federal excise taxes can be broken into nine general categories of products and services.

They are:

1. Motor vehicle use tax (vehicles greater than 55,000 lbs. gross weight)
2. Retailers tax (certain types of fuels)
3. Retail excise tax on the sales of the following: Heavy trucks/trailers, tires and tubes, recreation equipment (e.g. fishing/hunting supplies), firearms and ammunition.
4. Air transportation tax (if you are transporting people by air, you have to collect this tax)
5. Communications taxes (e.g. on telephone or teletype services)
6. Wagering taxes
7. Taxes on U.S. mined coal
8. Environmental taxes (imposed on petroleum products, various chemicals, and hazardous wastes)
9. Alcohol, firearms, ammunition, and tobacco taxes

Be sure to contact the IRS for complete information on federal excise taxes.

### **Internal Revenue Service**

**800-829-4933**

[www.irs.gov](http://www.irs.gov)

### **Internal Revenue Service –Local Office**

<http://www.irs.gov/localcontacts/article/0,,id=159960,00.html>

**IRS – 329 Oak Street**

**Gainesville, GA 30501**

**770-536-2235**

## **Federal Income Taxes**

The amount and way you will pay federal income taxes will be dependent on the legal form in which your business is organized.

For a sole proprietor or a member of a partnership:

In either of these arrangements you will be required to make estimated federal income tax payments and federal self-employment tax payments in advance.

These individual payments are due in four installments. These payment deadlines are April 15, June 15, September 15, and January 15 for one whose tax year is the calendar year. Any amount left unpaid will be due April 15th of the following year. The Form 1040-ES is used to file these taxes. 90% of your estimated tax must be paid during the course of the year.

#### For a corporation:

The corporation is responsible for paying estimated corporate taxes if it has taxable income. These taxes can be due as soon as the fourth month of the corporation's first tax year. The proper form for filing these taxes is the Form 1120-W. You must deposit these payments in a bank licensed to accept federal tax payments. The corporation will be issued a coupon book. These coupons will carry the corporation's tax ID number and are to be used with all federal tax payment deposits.

All forms necessary to file any of the estimated taxes mentioned above are available at your local IRS office. A coupon book will be mailed to you upon receipt of your Form SS-4 (the form filed requesting a tax ID number).

Tax Information for Businesses: <http://www.irs.gov/businesses/index.html>

### **Employer Taxes**

There are taxes that as an employer you are responsible for both withholding from employee wages as well as paying yourself. For more complete information on employer taxes, see Labor and Safety Regulation Information in Section IV.

### **Federal Tax Identification Numbers**

Your federal tax identification number is the number used to file your taxes. It acts in a similar capacity to your social security number on your personal income taxes. In fact, if you are a sole proprietorship you will probably use your social security number. In partnerships and corporations you will need a Federal Tax ID number. To determine whether you need a Tax ID number, contact the Internal Revenue Service.

#### **Notes:**

## Utilities

### **Establishing Water, Sewer, and Garbage Service**

To establish water, sewer, and garbage service in an existing location within the City of Dawsonville, you must contact the Utility Department. A service contract and deposit will be required. This deposit is refundable at the closing of the final bill. The deposit amount is dependent on the business size and estimated water use. To sign up for service you must present a copy of your lease agreement or closing statement and Drivers License or valid Georgia ID with SS#.

To establish service in a new facility in the City of Dawsonville, you must contact the Utility Department. You will speak to a customer service representative who will inform you as to the steps you must take.

While each provider in the county has specific policies and procedures, each system is similar. Contact the appropriate office for specific amounts and complete details

To establish service in the City of Dawsonville.

Contact:

City of Dawsonville Water Department  
P.O. Box 6  
415 Hwy 53 East  
Dawsonville, GA 30534  
706-265-3256  
[www.dawsonville-ga.gov](http://www.dawsonville-ga.gov)

To establish service within the county.

Contact:

Etowah Water & Sewer Authority  
P.O. Box 769  
Dawsonville, GA 30534  
706-216-8474  
[www.etowahwater.org](http://www.etowahwater.org)

## **Establishing Gas Service**

To establish gas service in Dawsonville, contact Atlanta Gas Light Company at 770-205-3650, Mark Heard Fuel Company at 706-265-2994 or Mills Fuel Service at 706-265-3394 to determine which supplier services your area. To establish service, provide the service address, the name of the person responsible for bill payment, and company name. A deposit will be assessed for each business that begins service. The amount you will pay is contingent on your location and other factors. Please call for a specific amount.

If your business will be located in a facility that has not previously had gas service, your deposit will be based on the gas appliances in your facility.

If building a new facility for your business, contact City of Dawsonville and have them put you in touch with a local commercial representative, who will help insure that all gas fixtures in your building are up to City of Dawsonville specifications and also help address any questions regarding gas service.

If your business will be located within the city limits of Dawsonville or within the county, you must seek an alternate gas provider. These areas have no underground gas lines. Contact local gas or propane providers for information.

## **Establishing Electrical Service**

Dawsonville and Dawson County have three providers of electrical service. They are Amicalola Electric Membership Corporation, Sawnee Electric Membership Corporation and Georgia Power Company. Each has its own application process. Which provider you will use is dependent on where your business is located.

To establish service you will need to provide the service address, the name of the person responsible for bill payment, and the name of your company. A deposit will be assessed for each business that begins service. The deposit amount for a business (unlike a residential deposit) varies from business to business and can run into hundreds of dollars.

To establish service with A.E.M.C., call 800-992-6471. With S.E.M.C. call 678-455-1539 or with Georgia Power Company call 706-864-3164. Each company assesses a deposit on new commercial service contingent on location and type of business. Contact a customer service representative for a specific amount.

## **Establishing Telephone Service**

Windstream provides telephone service for businesses in areas within the city limits of Dawsonville, as well as county areas located outside city limits. Windstream is the only provider for any business within the city limits of Dawsonville and Dawson County.

To establish service with Windstream, contact a small business services representative at Windstream. An order for service will be taken and a credit evaluation will be made. A deposit may be assessed. Whether establishing service in a new or existing facility, a small business services representative should be consulted.

### **Windstream**

P.O. Box 201  
Dawsonville, GA 30534  
706-344-3282  
[www.windstream.com](http://www.windstream.com)

## **Local Internet Providers**

### **Windstream**

P.O. Box 201  
Dawsonville, GA 30534  
706-344-3282  
[www.windstream.com](http://www.windstream.com)

Other service providers are available through the World Wide Web

## **Notes:**

## **Labor and Safety Regulation Information**

### **Educating Yourself on Labor/Safety Issues**

The Georgia Department of Labor is available to provide consultation to new businesses in the state. The local and state departments offer educational seminars and presentations throughout the year. These classes cover a wide range of labor-related topics such as labor laws, labor issues, prevailing wages, unemployment insurance, benefits, and employment services. It would be advisable to contact the local Georgia Department of Labor (GDOL) office regarding these classes. These seminars are intended to provide you with all the information you need to prepare you for the employment aspects of running a business. You should begin these classes up to one year before your intended start-up. At these seminars you will be provided with a section of the instructional workbook. After attending a certain number of these seminars, you will have the entire workbook. The Georgia Department of Labor can help walk you through all of your employment and labor problems.

**Georgia Department of Labor**  
2756 Atlanta Highway  
Gainesville, GA 30504  
770-535-5484 or (877)709-8185

**Georgia Department of Labor**  
148 Andrew Young International  
Blvd., NE  
Atlanta, GA 30303  
404-232-3001 or (877)709-8185

### **OSHA**

The issuing and enforcing of occupational and safety health regulations is handled by the United States Department of Labor. The Occupational Safety and Health Administration (OSHA) is the federal agency, which administers these policies. The requirements put forth by OSHA include posting notices to employees and maintaining accurate records of employee injuries. OSHA will provide you with information on all requirements as well as related publications. OSHA policies and regulations must be posted in the workspace where all employees may see.

In addition to OSHA the US government also supports the Employment Standards Administration, Mine Safety and Health Administration, Veterans Employment and Training Service and the Pension and Welfare Benefits Administration. Each of these departments is designed to protect both the employer and employee. Similar to OSHA, each issues and enforces a unique set of requirements and regulations.

### **Occupational Safety and Health Administration**

U.S. Department of Labor  
1375 Peachtree Street N.E. Suite 587  
Atlanta, Georgia  
(404) 374-3573  
[www.osha.gov](http://www.osha.gov)



## **Employer Tax Responsibilities**

### **Withholding Income Taxes – Medicare and Social Security**

Businesses with employees must pay employer taxes and withhold employee taxes for both the State and Federal governments. These should be deposited in any Federal Reserve Bank. You will be given a coupon book to accompany your deposits. These deposits are required monthly or quarterly. The Georgia and US Departments of Revenue will determine your time of payment. You will be required to withhold Social Security and Medicare taxes. In addition to this withholding, the employer must pay a matching amount. You should consult the current year tax calendar for present percentages.

#### **Georgia Department of Labor – Gainesville office**

2756 Atlanta Highway  
Gainesville, GA 30504  
770-535-5484

#### **Georgia Department of Labor Atlanta Office**

148 Andrew Young International Blvd., NE  
Atlanta, Georgia 30303-1751  
(404) 232-3001 or 877-709-8185

### **Unemployment Insurance Taxes**

Federal Unemployment Insurance Tax is the employer's responsibility. This is not withheld from employee wages. Consult the Employer's Tax Guide for more information on the various taxes that you will be required to pay. The Employer's Tax Guide is a booklet designed to help you with all aspects of taxation. Contact the Georgia and US Departments of Labor and Revenue to receive the Employer's Tax Guide and other relevant information. See contact information below.

If you are a sole proprietor, you are not required to pay withholding. You are however required to pay self-employment tax. Contact the Internal Revenue Service for complete details.

#### **Notes:**

## **Workers' Compensation Insurance**

Workers' Compensation insurance is required of any business with more than three employees. The rates vary with the business type and the risk level. For more information, contact the State Board of Workers' Compensation.

### **State Board of Workers' Compensation**

(404) 656-3875

<http://sbwc.georgia.gov>

Your business may be eligible for 7.5% discount on your Workers' Compensation Insurance Premiums. This is possible through the DRUGS DON'T WORK PROGRAM. Contact the Dawson County Chamber of Commerce or visit the Georgia Chamber of Commerce website listed below for more information on this program.

### **Drugs Don't Work**

#### **Dawson County Chamber of Commerce**

P. O. Box 299

Dawsonville, Georgia 30534

706-265-6278

[www.dawson.org](http://www.dawson.org)

### **Georgia Chamber of Commerce**

Atlanta, Georgia

[www.gachamber.com/affiliates/drugs](http://www.gachamber.com/affiliates/drugs)

### **US Department of Labor**

1375 Peachtree Street NE Suite 587

Atlanta, Georgia 30367

(404) 347-3573

<http://www.dol.gov>

### **Georgia Department of Revenue**

Post Office Box 38027

Atlanta, Georgia 30374-0001

(404) 656-4071

## **Application, Hiring, and Termination Process**

There are basic ground rules to hiring and firing employees. There are legal requirements to acquiring or terminating employees. If handled incorrectly, personnel issues can result in legal problems. These legal problems can be large enough to shut your business. It is important to make sure all your bases are covered. In addition to the do's and don'ts listed below, contact the Georgia Department of Labor for more on correct hiring and firing policies.



which this person has knowledge. This person might be a bit more forthcoming with problems or constructive criticisms than someone who still works there.

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□□ □□□□□□The fired employee will appreciate your discretion in this matter. Termination should not be discussed with other employees. Privacy can help you avoid harsh feelings and legal repercussions.
- □□□□□□□ □□□□□□□□□□□□a □□□□□□□□□□If you are offering the fired employee severance pay or anything else of value, have him/her sign a release of liability to the company. This may protect you in case of legal action.

### **Where to Find Your Labor Force**

There are many resources through which one can find employees. The first things that typically come to mind are the classified advertisements in local newspapers. You can place ads in these publications for week long and even month long periods. Contact the publication you wish to use for more specific information. The Georgia Department of Labor is an agency that can assist you in finding employees. For more information on how the GDOL can help you, call (404) 347-3573.

Other places you might contact are Gainesville College Evening Program and Lanier Technical College. You may call the Dawson County Chamber of Commerce for a listing of employment agencies and you may list your needs with those companies. Dawson County High School also offers a Job Placement service for students.

The GMRC, Georgia Mountains Regional Commission can be a resource of labor through the Job Training Partnership Act. As in other cases regarding labor and safety issues, if in doubt contact the GDOL. See the Resource Directory for contact information.

The Dawson County Chamber of Commerce has a JOB SEARCH component on their web site where members may post available jobs.

### **Notes:**

## Financing Information

When starting a business, one important consideration is where to obtain capital to back your venture. Most start-up businesses require a capital contribution by the entrepreneur, usually 20%. The remaining financing may be available from local banks or may require private investors. There are several Small Business Administration loan programs available to businesses, all of which require bank participation. These loan programs, however, are not guaranteed. They are all subject to change based on the SBA's current budget.

- This program provides financing for small businesses through guaranteeing a percentage of the bank's loans to the business. The maximum loan is \$150,000 and not more than an 80% guarantee. The loan is administered by the bank and is termed "Low Doc" because documentation has been greatly reduced and red tape is at a minimum. Eligible expenditures are for land and building, machinery and equipment, inventory, and working capital.
- This program provides financing to small businesses through guaranteeing a percentage of the bank's loan to the business. Eligible expenditures are for land and building, machinery and equipment, working capital, and some restructure of existing debt. The maximum SBA will guarantee is \$750,000 and not more than 75% of the total loan.
- This program provides financing for small businesses through a low interest, fixed rate, long-term loan. The Small Business Administration takes a second lien position behind the bank. Eligible expenditures are for land and building, long-life machinery and equipment. The minimum SBA will finance is \$125,000, and the maximum is \$1,000,000. Job creation is a requirement of the program.

While each of these programs has specific requirements for eligibility, there are certain standards that must be met for all loan programs. A loan applicant must be of good character, show the ability to operate a small business successfully, and have a reasonable amount of his/her own resources to invest to withstand possible losses. In addition, the following will likely be required:

- Credit Report
- Collateral adequate to secure the debt, list of collateral and its value
- Appraisals required on real property used as collateral
- Personal guarantees required of those persons (or companies with 20% ownership)
- Secondary collateral may be required
- Personal financial statements and financial statements of business (if applicable)

## **How To Apply**

Take your business plan to your banker and discuss your financial requirements with him/her. His/her involvement is essential. Then, call the Small Business Development Center 770-531-5681 [www.gainesvillesbdc.org](http://www.gainesvillesbdc.org) ; or the Georgia Mountains Regional Commission 770-538-2626 to discuss the project's eligibility for SBA assistance.

## **SBA MicroLoan Program**

Through this program any business with under \$5.0 million annual sales and less than 500 employees, and wholesales with fewer than 100 employees may be eligible. The funds can be used for working capital, purchase of inventory, supplies, furniture, fixtures, raw materials, and machinery and equipment. It cannot be used to buy a building or refinance debt.

### **Small Business Assistance Corporation**

111 East Liberty Street, Suite 100  
Savannah, GA 31412-0950  
(912) 232-4700  
(912) 232-0385 (Fax)  
888-287-2137 (toll free)  
[www.sbacsav.com](http://www.sbacsav.com)

## **Special Programs**

### **Downtown Dawsonville**

Dawsonville's historic downtown area represents an opportunity to the potential entrepreneur. Downtown is experiencing rejuvenation due to recent efforts to beautify and develop the area. If you are planning to open a full-service restaurant, you should be aware that special food service permitting would apply. Those intending to sell alcohol need to be aware of distance requirements from schools and churches. City Hall can assist potential business owners with information regarding historic preservation requirements, building and zoning requirements, facade grants, state and federal tax incentives, and other topics regarding development in the downtown area. City Hall will be there to help you with the entire process of starting a business downtown. Contact City Hall at 706-265-3256. [www.dawsonville-ga.gov](http://www.dawsonville-ga.gov)

### **Dawson County at Large**

Dawson County welcomes quality, environmentally sound businesses. In order to safeguard the scenic beauty of the county, local officials have carefully planned for growth and development through a Sign Ordinance, Tree Ordinance, Land Use Resolution and Overlay Districts and other carefully drafted guidelines.

The Planning and Development office should be involved from the start of your project to insure that all county regulations are followed. Make an appointment to discuss your project with Planning and Development.

### **Planning & Development**

76 Howard Ave., Ste 100  
Dawsonville, GA 30534  
706-344-3604 [www.dawsoncounty.org](http://www.dawsoncounty.org)

### **Agribusiness**

Agribusiness makes up a large part of the economy of Dawson County. This field of business also encounters special restrictions and opportunities. For more information on agribusiness ventures, contact your Dawson County Extension Service. The Extension Service is a part of the University of Georgia College of Agriculture and Environmental Sciences, and provides research-based information and technical guidance to farmers and landowners about farming. The Extension Service has information on crop and livestock enterprise budget and license/permit requirements of the Georgia Department of Agriculture and the Environmental Protection Agency. The Farm Service Agency (FSA) of the United States Department of Agriculture is located in Valdosta. The FSA has farm loan programs, farm land acreage information (quotas, allotments, etc.) and land conservation assistance programs. Please see the Resource Directory for contact information.

University of GA Cooperative  
Extension Service  
709 E. Ward St.  
Athens, Georgia 31533  
(912) 384-1402

Georgia Dept. of Agriculture/FSA  
Federal Building  
401 N. Patterson Street  
Valdosta, Georgia 31603  
(912) 242-0575

Dawson County Extension Office  
298 Academy Avenue  
Dawsonville, GA 30534  
Clark Beusse  
706-265-2442

### **International Trade**


International trade can be difficult, but also can provide tremendous opportunities. Most start-up businesses will not be participating in international trade. However, if you choose to export or import goods, the following contacts may provide you with valuable information. The United States Export Assistance Center can provide you access to all federal exporting resources. Valdosta Technical Institute may also be of assistance with its Georgia International Trade Data Network. See the Resource Directory for contact information.

**United States Export Assistance Center**

Marquis Two Tower- 9<sup>th</sup> Floor  
285 Peachtree Center Avenue NE  
Atlanta, Georgia 30303-1229  
(404) 657-1961  
(404) 657-1970(fax)





- Lanier Technical College: Dawson Campus, 89 Tiger Circle, Dawsonville. Call 706-216-5461 for more information on college classes and continuing education classes. Internet address [www.laniertech.edu](http://www.laniertech.edu)
- Dawson County Chamber Academy on Online Studies. The chamber of commerce sponsors accredited online continuing education and a certificate program. More than 700 courses are available through the convenience of the internet. For a complete catalog, visit <http://coursecatalog.com/dbpages/courses.asp?schoolid=69>
- 
- Better Business Bureau of Northeast Georgia  
503 Oak Place, #590  
Atlanta GA 30349  
**Website:** <http://www.atlanta.bbb.org>  
**Email:** [info@atlanta.bbb.org](mailto:info@atlanta.bbb.org)  
**Phone:** (404) 766-0875    **Fax:** (404) 768-1085
- Georgia Department of Agriculture and Farm Service Agency- Located in the Federal Building at 416 N. Patterson Street, Valdosta, GA. Phone Number (229) 242-0575
- Georgia Secretary of State's Office: This office is determined to ensure the success of small business in the state. A variety of information can be obtained through this office including the BLUE BOOK. Located at 211 State Capitol, Atlanta, Georgia 30331 Phone Number: (404) 656-2881 Internet Address <http://www.sos.state.ga.us>
- Internal Revenue Service: Located at 329 Oak Street, Gainesville, GA 30501, 770-536-2235.
- Minority Business Development Agency Regional Office: Located at 401 W. Peachtree Street Room 1715, Atlanta, Georgia 30308. Phone Number (404) 730-3300
- Small Business Administration: Regional Office Phone (404) 347-4999. District Office Phone Number (404) 347-2441 Internet address <http://www.sbaonline.sba.gov>
- Georgia Mountains Regional Commission: Promotes economic development throughout the region including Dawson County. The GMRC works in conjunction with private lenders to provide financing for small businesses. 770-538-2626.

- US Department of Labor: This office can provide you with information on OSHA. Atlanta Office-Located at 1375 Peachtree Street N.E. Suite 587  
Phone Number (404) 347-3573
  
- University of Georgia Cooperative Extension Service: Can answer your questions specific to agriculture. Located at 298 Academy Avenue. Phone Number 706-265-2442
  
- **Other Web Based resources for entrepreneurs:**  
CCH- Business Owner's Toolkit Website: [www.toolkit.cch.com](http://www.toolkit.cch.com)  
Kauffman Foundations Resources for Entrepreneurs [www.entreworld.org](http://www.entreworld.org)  
PriceWaterhouseCoopers- Vision to Reality [www.pwcglobal.com/v2r/](http://www.pwcglobal.com/v2r/)  
The Wall Street Journal Center for Entrepreneurs  
<http://www.startup.wsj.com>  
Microsoft Small Business Solutions [www.bcentral.com](http://www.bcentral.com)

**Notes:**

## Glossary of Terms

- ❑ **Assets** - Resources, owned or controlled by a company, that have future benefits. These benefits must be quantifiable in monetary terms.
- ❑ **Balance Sheet** - A list of a company's assets, liabilities, and owner's equity at a particular point in time.
- ❑ **Break Even** - The unit volume where total revenue equals total cost; there is neither profit nor loss.
- ❑ **Capacity** - The amount of goods or work that can be produced by a company given its level of equipment, labor, and facilities.
- ❑ **Capital** - The funds necessary to establish or operate a business.
- ❑ **Cash Flow** - The movement of money into and out of a company; actual income received and actual payments made out.
- ❑ **Cash Flow Statement** - A presentation of the cash inflows and outflows for a particular period of time. These flows are grouped into major categories of cash from operations, cash investing activities, and cash-financing activities.
- ❑ **Collateral** - Assets pledged in return for loans.
- ❑ **Conventional Financing** - Financing from established lenders, such as banks, rather than from investors; debt financing.
- ❑ **Debt Financing** - Raising money for a business by borrowing, often in the form of bank loans. (See Conventional Financing above)
- ❑ **Debt Service** - Money being paid out on a loan; the amount necessary to keep a loan from going into default.
- ❑ **Disbursements** - Money paid out.
- ❑ **Equity** - Shares of stock in a company; ownership interest in a company.
- ❑ **Expenses** - Outflows of resources to generate revenues.
- ❑ **Fixed Costs** - Those costs that are not responsive to changes in volume over the relevant range of time.
- ❑ **GDOL** – Georgia Department of Labor
- ❑ **Income Statement** - A matching of a company's accomplishments (i.e. sales) with effort (expenses from operations) during a particular period of time. (Revenues - Expenses = Net Income)
- ❑ **Leasehold Improvements** - The changes made to a rented store, office or plant, to suit the tenant and make the location more appropriate for the conduct of the tenant's business.
- ❑ **Letter of Intent** - A letter or other document by a customer indicating the customer's intention to buy from a company.
- ❑ **Liabilities** - Commitments to payout assets (typically cash) to or render services for creditors.
- ❑ **Licensing** - The granting or permission by one company to another to use its products, trademark, or name in a limited, particular manner.
- ❑ **Liquidity** - The ability to turn assets into cash quickly and easily.
- ❑ **Market Share** - The percentage of the total available customer base captured by a company.
- ❑ **Net Worth** - The total ownership interest in a company, represented by the

- excess of the total amount of assets minus the total amount of liabilities.
- Partnership** - A legal relationship of two or more individuals to run a company.
- Profit Margin** - The amount of money earned after the cost of goods or all operating expenses are deducted; usually expressed in percentage terms.
- Pro Forma Statements** - A financial statements detailing management's predictions.
- Receipts** - Funds coming into the company; the actual money paid to the company for its products or services; not necessarily the same as a company's actual receipts.
- SBA** – Small Business Administration
- SBDC** – Small Business Development Center
- Sole Proprietorship** - Company owned and managed by one person.
- Variable Costs** - Those costs that are directly responsive to changes in volume over the relevant range of time.
- Venture Capitalists** - Individuals or firms who invest money in new enterprises.
- Working Capital** - The cash available to the company for the ongoing operations of the business.

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## State Issued Licenses

### State Board of Accountancy

Certified Public Accountant  
Registered Public Accountant  
Foreign Accountant  
Accounting Firms

### State Boards of Architects

Architects  
Interior Designers

### Georgia Athlete Agent Commission

Athlete Agents

### Board of Athletic Trainers

Athletic Trainers

### Georgia Auctioneer Commission

Auctioneers  
Auctioneer Corporations  
Non-resident auctioneers  
Non-resident corporations

### State Board of Barbers

Master Barbers  
Teachers  
Apprentice  
Schools  
Shops

### State Board of Chiropractic Examiners

Chiropractors

### Construction Industry Licensing Boards

Conditioned Air Contractors  
Electrical Contractors  
Low Voltage Contractors  
Master Plumbers  
Journeyman Plumbers  
Utility Contractors  
Utility Manager  
Utility Foreman

### State Board of Cosmetology

Master Cosmetology  
Teachers  
Instructor Trainee  
Esthetician  
Apprentice  
Schools  
Shops  
Manicurists

### Composite Board of Prof. Counselors, Social Workers and Marriage Therapists

Professional Counselor  
Associate Professional Counselor  
Master Social Worker  
Clinical Social Worker  
Marriage and Family Therapist  
Assoc. Marriage and Family Therapist

### Georgia Board of Dentistry

Dentists  
Dental Hygienists

### Board of Examiners of Licensed Dieticians

Dieticians

### State Board of Professional Engineers and Land Surveyors

Professional Engineer  
Engineer-In-Training  
Land Surveyor  
Land Surveyor-In-Training

### State Board of Registration for Foresters

Foresters

### State Board of Funeral Service

Funeral Director  
Embalmer  
Establishment  
Apprenticeship

### State Board of Registration for Professional Geologists

Professional Geologist

### State Board of Hearing Aid Dealers and Dispensers

Hearing Aid Dealer  
Hearing Aid Dispenser

### State Board of Landscape Architects

Landscape Architects

### State Board for the Certification of Librarians

Librarians

### Composite State Board of Medical Examiners

Acupuncture  
Paramedic  
Cardiac Technician Teacher  
Institutional & Provisional Physician (MD & 00)  
Osteopath Respiratory Therapist

### State Board of Nursing Homes Administrators

Nursing Home Administrator  
Nursing Home Administrator In-Training

### Occupational Therapy

Occupational Therapist  
Occupational Therapist Assistant

### State Board of Dispensing Opticians

Opticians

### State Board of Examiners in Optometry

Optometrists

### State Board of Pharmacy

Pharmacists Intern  
Retail Pharmacy  
Hospital pharmacy  
Wholesaler Manufacturer  
Research Approvals  
Pharmacy Schools  
Nuclear Pharmacists  
Pharmacy Clinics  
Nuclear Pharmacies  
Prison Clinic Pharmacies

### State Board of Physical Therapy

Physical Therapists  
Physical Therapy Assistants

### State Board of Podiatry Examiners

Podiatrists



**Board of Examiners of Licensed Practical Nurses**

Licensed Practical Nurses

Water or Wastewater Lab. Operator  
Wastewater Collection System  
Operator

**Board of Private Detectives and Security Agents**

Private Detectives

Employees

Private Security Guards

Private Detective Businesses

Private Security Businesses

Weapon Permits

Training Instructors

Classroom Firearms

Classroom & Firearms

**State Board of Examiners of Psychologists**

Psychologists

**Georgia Board of Nurses**

Registered Nurses

Licensed Undergraduate Nurses

Advanced Practice

**State Board of Examiners for Speech Language Pathology and Audiology**

Speech Language Pathologists

Audiologists

Speech Language Pathology Aide

Paid Clinical Experience Fellow

**State Board of Registration of Used Motor Vehicle Dealers and Used Motor Vehicle Parts Dealers**

Used Motor Vehicle Dealers

Used Motor Vehicle Parts Dealers

Used Motor Vehicle Dismantlers

Salvage Yard Dealers Rebuilders

Salvage Pool Operators

**State Board of Veterinary Medicine**

Veterinarians

Faculty Licenses

Animal Technicians

**State Board of Water and Wastewater Treatment Plant and Operator and Laboratory Analysis**

Public Water Supply System

Operator (Class I, II, III, IV)

Biological Wastewater Treatment

System Operator (Class I, II, III, IV)

Industrial Wastewater Treatment

System Operator